

**Haringey Strategic Partnership**  
**15 January 2007**  
**Haringey Local Area Agreement**

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**1.0 Purpose**

- 1.1 To obtain sign off of the final draft of the Haringey Local Area Agreement for submission to GOL on the 26 January 2007.

**2.0 Summary**

- 2.1 The first and second drafts of the LAA submitted in September and December were well received by GOL. They responded with a range of comments which will be used to inform the development of the final draft of the Haringey LAA.
- 2.2 This report provides a summary of the key aspects of the LAA and the most recent GOL comments on the second draft of the LAA and the equalities impact assessment. These can be found at appendices 1 and 2 respectively.
- 2.3 For the reward element (stretch targets) 14 targets are being negotiated. Further analysis is being undertaken to ensure that the final 12 targets are both deliverable and able to draw down the maximum amount of Performance Reward Grant (PRG).

**3.0 Recommendations**

- 3.1 That the HSP agrees the final draft of the LAA.
- 3.2 That the HSP notes that the final draft will be subject to minor revisions in response to GOL's feedback and delegate the approval of these to the Chair.
- 3.2.1 To delegate the finalisation of the 12 stretch targets to the Chair.
- 3.3 That the HSP notes the equalities impact assessment of the LAA (see appendix 2).

**4 Background Information**

- 4.1 The HSP has received and signed off the first two drafts of the LAA in September and November respectively.

**5 Analysis**

**5.1 LAA Summary**

*Mandatory Outcomes Framework*

- 5.1.1 More than 75% of indicators are baselined and accompanied with three year targets in the second draft. The MORI Survey results will be available soon and therefore baseline information can be included for perception indicators.

### *Reward Element*

5.1.2 A critical aspect of the LAA is the reward element (stretch targets). Negotiations are continuing on these targets as is work to test the deliverability of the 14 targets proposed for stretch. This analysis is essential in ensuring that the final 12 targets are both deliverable and able to draw down the maximum amount of performance reward grant in three years time.

### *Enabling Measures*

5.1.3 There has been no formal feedback on the three enabling measures being requested by Haringey.

### *Equalities Impact Assessment*

5.1.4 The equalities impact assessment has found that there are no adverse impacts resulting from the implementation of the LAA (See appendix 2 for a fuller analysis).

## **5.2 Financial Implications**

### **Pump Priming Grant for stretch targets**

5.2.1 The Pump Priming Grant (PPG) is payable upon signing off the LAA and is designed to help kick start projects and interventions. It is worth £750,000 plus £1 per head of population. This will total approximately £970,000.

5.2.2 The pump priming grant will be distributed across the 12 stretch targets and the HSP agreed at the November meeting to limit pump priming to £80,000 per stretch target. Further resources should be available in other partnerships resources.

### **Performance Related Grant (PRG)**

5.2.3 This is worth up to 2.5% of the local authorities' net budget requirement, which could equate to up to £9m. The payment of PRG is dependent upon the HSP achieving a minimum of a 60% profile against the agreed end targets. This will be payable at the end of the LAA in 2010/11. Principles will need to be agreed by partners on how investment decisions will be made about any future PRG (not applied until 2010-2011).

## **6 Next Steps**

6.1 Conclude analysis and negotiation of stretch targets.

6.2 Develop LAA implementation plan particularly in relation to the stretch targets.

6.3 Develop, agree and implement financial and performance management systems.

6.4 Agree principles and processes for the investment of future PRG with partners.

## **7 Conclusions**

- 7.1 The LAA will be a living document over the next three years which will require resources to ensure its delivery. The experience from Rounds 1 and 2 suggests that the real work follows the signing of the agreement, which will be subject to six monthly reviews. New guidance is also expected on LAA post 2008 in line with the Local Government White Paper.

## **Appendix 1**

### **HARINGEY LAA 2<sup>ND</sup> DRAFT FEEDBACK – DECEMBER 30 2007**

#### **General**

Overall, this is a good submission for a second draft and most baselines and targets are in place. There are a few outstanding areas to be considered (see below) as well as signing off our final set of stretch targets. However, there has clearly been some hard work put in and we are grateful to you.

#### **Body Text**

The body text reads well and paints a good overall picture of what you wish to achieve and the strategic context of your plans. There is clear linkage between strategic areas and some interesting joining up through education/employment/enterprise strands and education/health which shows some good partnership awareness.

The reference to LEGL (p.6/7) needs to be amended to reflect the lack of success in the latest bidding round and the fact that a further bidding round is not yet announced. We would however, encourage you to state your intention to work with ourselves and the LDA should a further round be announced.

You have addressed the issues around identifying Equalities, Voluntary Sector and Respect Agendas and given us a fairly good indication of where you are moving in each of these areas. We would also like to remind you to make sure you include your Impact Assessment in the third and hopefully final draft. Obviously the “optional indicators being considered” sections for each block will come out and be replaced as appropriate.

#### **Outcomes Framework**

As stated in the overview, you have made good progress in populating the framework and you are almost there with this. I list below some issues you will wish to review before you finalise your document:

- Modal share in travel to school - When will TBC baselines be confirmed?
- “Enjoy & Achieve” - Text to be inserted in the Outcome column
- 2005/06 outturns for Connexions and Healthy Schools Status indicators?
- Show the "without stretch" figures for Healthy Schools
- 2005/06 outturns for 11 yr olds achieving Stage 2?
- 2005/06 outturns for 6 yr olds achieving 5 or more GCSEs?
- Update all the funding grids with funding allocations to be pooled - some notified by email to Nilam on 6 December, but others not yet known. All funding streams to be pooled should be shown (see grid below).

- Include all funds agreed as aligned in the grids also
- No mention in the LAA of Sure Start – what is the position on this?
- Check that **all** mandatory outcomes and indicators wording correct against latest guidance. We can go through each one when we next meet, just to ensure all updated
- Mori data, issued Dec 06 - Feb 07 and associated TBA targets to be updated when available
- Ensure all Stretch Targets are reflected accurately in the OF as agreed and signed of
- Mandatory indicators for worklessness should state 2% - not 1.6% (see footnote on September note re NRF Mandatory Outcomes & Indicators)

## Funding

Based on your second draft, we have checked the funding streams included against what we would expect to see and you will wish to check this. We are happy to discuss further when you've had a chance to look at this.

Mandatory pooled funding that must be present within LAA:

Name of funding	Identified within LAA [Y/N]	£m 2006/07	£m 2007/08	£m 2009/10
Children Services Grant	Only in pooling table	£1,438,804	1,910,362	
Key Stage 3 – Behaviour and attendance	Only pooling table	£68,300	Not known	
Key stage 3 – Central Coordination	Only in pooling table	£166,418	Not known	
NRF	Y	£6,800,000	7.863	
School travel advisers	Y	£25,000	0.025	
Primary strategy central coordination	Only in pooling table	£185,253	0.162	
Waste performance and efficiency grant	Y	£469,107	0.491	
SSCF Neighbourhood element	Y	£412,800	412,800	
CSGE			970,000	
Anti social behaviour grant	Only in pooling table	£25,000	Not known	
Building Safer communities	Only in pooling table	£447,000	Not known	
PAYP	Y	£451,534	Not known	
ASB action areas	N		Not known	
Neighbourhood Road Safety Initiative	N		Not Known	

Neighbourhood support fund	N		Not Known	
Tackling violent crime Programme	N		Not known	

### Other funding received by Haringey that can be pooled

Name of funding	Identified within LAA [Y/N]	£m 2006/07	£m 2007/08	£m 2009/10
Teenage pregnancy	Y	£183,000	0.183	
Extended Schools (no related outcomes and indicators)	N		0.441	
Sure Start grant	N		7.716	

### Stretch Targets

We are still working on the premise of 14 stretch targets but I understand that negotiations are reaching the critical stage in the vast majority of them and that we should be able to get a full portfolio of LSPA2 agreed to timescales.

We accept that the picture is constantly changing as negotiations proceed but based on the 14 in development as included in the second draft we would like to offer the following comments.

### CYP Block Targets

#### 1 Healthy Schools

This target needs a bit of tidying up to get it in shape for final sign off. The main part of the target specification should be basically just be the number of schools themselves. All of the text supporting this should be appended in a Notes section at the end of the target. For example, the performance without reward element should simply read 59 and with reward element 67 or if you have not counted the PRUs then this becomes 69; enhancement then becomes 8 (or 10). If you are wishing this to be a target that commands 100% of PRG (i.e. £763,121) then please insert 100% in the allocation section. The final paragraph in the notes section as presented in the second draft can be excised.

#### 2 19 year olds with level 2 qualifications

This target looks close to sign off if we can agree the numbers for value for money purposes. The allocation should be changed to "100%". The rest of the key data on the target once you have specified the indicator can be trimmed to the pure numbers.

### **3 Reducing NEETS**

This target looks fine but we will need to establish what the percentage changes mean in terms of numbers to address value for money considerations. Again the Allocation section should be “100%”. The notes on current performance can be moved to the notes section at the end.

## **Safer Stronger Block**

### **4 Reducing Personal Robbery**

This target looks close to being finalized as long as the value for money considerations are met. As with other targets you can trim back the final version to pure numbers where appropriate and change the allocation to “100%”.

### **5 Domestic Violence**

This target needs a little more work – the performance without reward needs to be pinned down a baseline figure (or confidence interval set). We will look for your crime lead to negotiate further with Margaret Barker here at GOL to resolve this and get an idea of how much PRG it may be worth.

### **6 Cleaner Greener Safer**

I understand that this target is almost there and awaiting DEFRA approval for sign off. The only amendment to offer at present is changing the allocation to 100%.

### **7 Green Flag Parks**

Advice as with Target 6. Convert the amounts of PRG into percentages please.

### **8 Recycling**

Advice as with Target 7. Convert the amount of PRG into 100%

### **9 Volunteering**

A few finishing touches needed to this target and a need to verify how much PRG you want to claim under the target and whether you may wish to combine with another target to make into a full one twelfth or not. At present I am assuming that you wish to allocate 1/24<sup>th</sup> of PRG to this target. Once we can confirm this and you are happy with your own monitoring and verification arrangements we can pass up to DCLG for approval. Again you can strip out some of the wordings to leave the numbers standing free.

## **Healthy Communities/Older People**

### **10 Smoking Cessation**

This outcome looks fine – we just need confirmation on value for money (which looks ok to me). In the notes we should probably have a paragraph explaining the rationale for utilising the postcode and a confirmation that it does not include neighbouring Boroughs in its scope. We need to confirm the amount of PRG you want to claim – the amount quoted seems a little perplexing. I would imagine you would want to stretch to 100% PRG for this target?

**11 Increase Adults Taking Exercise**

This target looks close to sign off if everyone is happy with the measure and the value for money in the stretch – again we would strip out the percentages in reward/non reward bits to leave the numbers. Allocation of PRG is assumed to be 100%. Enhancement will be expressed in terms of numbers not percentages.

**12 Improved Living Conditions for Older People**

I think this target is the one which needs most clarification and we can discuss in more detail when people are back from the break. We need to see if this can stack up into a full 1/12 target or not. We also need to simplify the template before any sign off.

**Economic Development Block**

**13 Reducing Unemployment**

I understand that this is currently subject to discussion between Martin Tucker and Amanda McLeish and suggest Martin may want to come down with Margaret Gallagher early in the New Year to resolve glitches.

**14 Reducing IB**

As with Target 13 I understand that Martin and Amanda are working to resolve issues on the target. As with target 12 I am hoping to get block leads down to GOL for a meeting in early January 2007.

**Shaun Rogan**  
**December 29 2007**